



December 17, 2019

Subject: Letter of Commitment for Banking on Health: A Global and Local Assessment of DFS and Health Solutions for Low-Resource Settings (RFA No. 2019-020)

To whom it may concern:

I, Bobbi Gray, do hereby indicate my interest in and commitment to serving as the Research Director for Grameen Foundation USA in our proposal titled "Banking on Health: A Global and Local Assessment of DFS and Health Solutions for Low-Resource Settings" in response to Digital Square's RFA No. 2019-020: Digital Financial Services on Health Outcomes and Health Systems.

I have over fifteen of experience working at the intersection of health and microfinance and in the evaluation of health financing products and services on our end beneficiaries. I further commit to being available to commence work on the project if awarded to Grameen Foundation USA and I understand and commit to the term of service of 6 months, as per the project submission. I am available at any time to discuss my qualifications with Digital Square.

I look forward to an opportunity to work with you on this most important activity.

Sincerely,

A handwritten signature in black ink that reads "Bobbi L. Gray". The signature is written in a cursive, flowing style.

Bobbi Gray