



Isaac Holeman, PhD

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Digital Square
455 Massachusetts Ave.
NW Washington, DC 20001

Dear Digital Square,

I write this letter as co-founder and Chief Research Officer of Medic Mobile, to express Medic Mobile's enthusiastic support for the proposal entitled DFS and Health System, led by Dr. Richard Anderson at the University of Washington. If Dr. Anderson's proposal is funded, it is Medic Mobile's intent to collaborate as detailed in the proposal.

Medic Mobile is a nonprofit organization whose mission is to improve health in hard-to-reach communities. The organization serves as the technical steward of the Community Health Toolkit, which helps health workers ensure safe deliveries, track disease outbreaks, treat illnesses door-to-door, keep stock of essential medicines, communicate about emergencies, and more. The Community Health Toolkit is currently used by over 25,000 health workers in more than 20 countries to support delivery of community-based health services. This is achieved through extensive partnerships with governments, non-governmental organizations, and clinics. We see this experience and digital infrastructure as highly relevant to the proposed program of study, and would be excited about the opportunity to collaborate.

Moreover, we are confident about this proposal's prospects for success because in the last 18 months we have collaborated with Dr. Anderson's lab on highly fruitful research concerning DFS and community health systems. I believe the community stands to benefit significantly from this proposed program of work. The team assembled is distinctively qualified to carry out this work; it would be a pleasure to collaborate on this assessment.

Yours sincerely,

Isaac Holeman, PhD

Medic Mobile Co-Founder & Chief Research Officer

Clinical Assistant Professor, The University of Washington