

LETTER OF EXCLUSIVE COMMITMENT

December 18, 2019

Leslie D. Mancuso, PhD, RN, FAAN
President and Chief Executive Officer
Jhpiego
1615 Thames Street
Suite 200
Baltimore, Maryland 21231
United States

Regarding: Digital Square, RFA #2019-020: Digital Financial Services on Health Outcomes and Health Systems

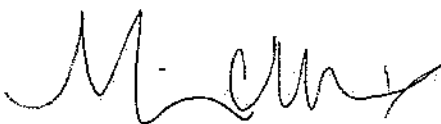
Dear Dr. Mancuso:

I, Michelle Willcox, hereby grant exclusive commitment to Jhpiego to serve as MERL and Health Financial Services Advisor on the Digital Financial Services on Health Outcomes and Health Systems Project. Once awarded, I will commit to becoming a full-time employee of Jhpiego as a sub partner on the Accenture Development Partnership (ADP)-led consortium. I also understand that my participation is at all times subject to approval by the appropriate Digital Square representative and ADP project leadership, and to changes in technical direction affecting personnel.

I am familiar with the RFA documents and anticipate being available for the duration of the 16 week project, should the ADP-led consortium be selected for this award. I am available to serve as MERL and Health Financial Services Advisor within 30 days of the award. I agree to the compensation levels which correspond to the levels set forth in the cost application. I am available at any time to discuss my qualifications with Digital Square, and project leadership.

I look forward to working with Jhpiego on this project.

Sincerely,



Michelle Willcox